





Preston 11 March 2020











Welcome

Alex Holt, The Cashroom







Introduction

Rosy Rourke, Legal Sector Director Armstrong Watson









8.00am - Arrival and breakfast

8.30am - Welcome

8.35am - Briefing

9.30am - Q&A

10.00am - Close











### Why law firm merger discussions fail

11 March 2020

Howard Hackney
Barry Wilkinson
Rosy Rourke

#### A collaboration

### howard hackney"

http://www.howardhackney.co.uk/



https://www.bennettbriegal.co.uk/



http://www.wilkinsonread.co.uk/



https://haddonconsult.co.uk/



#### The firms

#### Wolf Shark & Co Ltd

Puppy dog Kitten & Co LLP



### Background information

	WS & Co Ltd	PK &Co LLP
Management	Howard Hackney	Barry Wilkinson
Job Titles	CEO	Senior Partner
Founded	1990	1865
Fee income	£7m	£7m
Partners	5	10
PEP	£250k	£125k
Staff & partners	50	70
Capital per partner	£350k	£150k
Contingent WIP in A/cs	Yes	No
Bank borrowing	£1m	Nil

The firms are totally fictitious - although based on our experiences - and any similarities to real firms is entirely coincidental









Questions and Conclusion

Steve Lewis, Relationship Director Barclays

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