Legal Sector Breakfast Briefing

4 May 2022



Accountants, Business & Financial Advisers

Legal Sector Breakfast Briefing

Welcome & Introduction

Andy Poole, Legal Sector Partner Armstrong Watson



Accountants, Business & Financial Advisers

Legal Sector Breakfast Briefing

- 10:00 Welcome
- 10:05 Briefing
- 11:00 Q&A
- 11:30 Close



Accountants, Business & Financial Advisers



Profitable Practice Formula How To Get More Ideal Clients and Increase Profits Without Working More Hours



Michelle Peters The Business Instructor



Michelle Peters, The Business Instructor

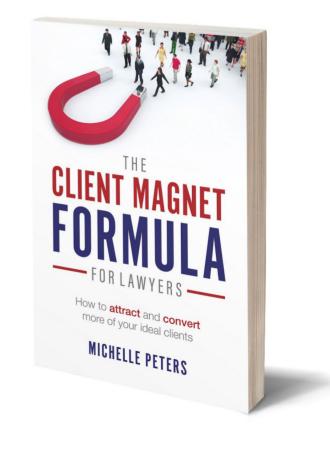
Creator of The **Profitable Practice Programme** for Lawyers Who Want More Clients and To Increase Profits Without Working More Hours

Author of no.1 best-selling book 'The Client Magnet Formula for Lawyers: how to attract and convert more of your ideal clients'

Former practising solicitor

"The Business Instructor"

My approach is based on results (not theory) and what feels *professional*





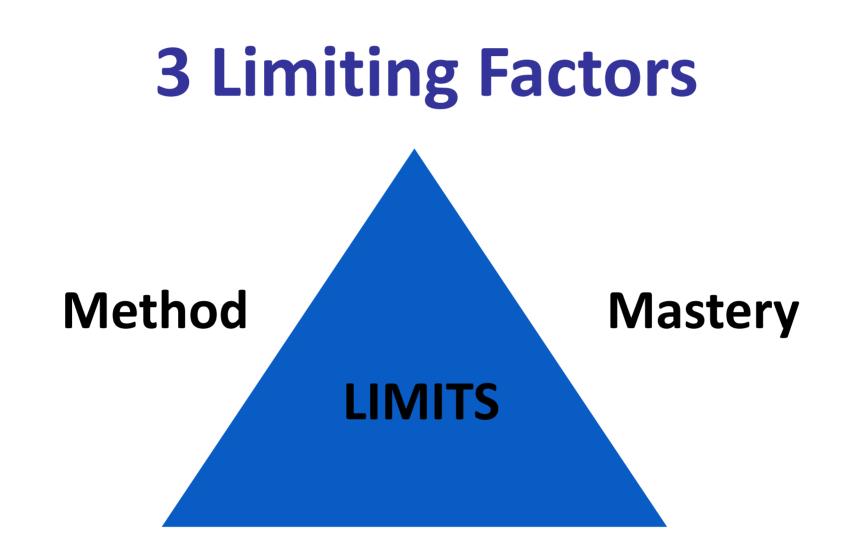


Agenda

- 1. Challenges: The 3 Critical Factors limiting the growth and profitability of your practice
- 2. Solution: The 3 Essential Elements of a Profitable Practice and how to make all 3 work harder for you
- 3. Growth: The Profitable Practice Formula increase your profits without working more hours
- 4. Next Steps: Your Accelerator Plan

And more...

CHALLENGES



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Model

1. Model is broken

Time for money + do everything = conflict/reduced profits

2. Method is misguided

Ignoring opportunities within

3. Mastery is missing

Key Business Skills + Right Mindset

Which of these 3 factors is limiting your growth the most and what's the impact?

It's not your fault

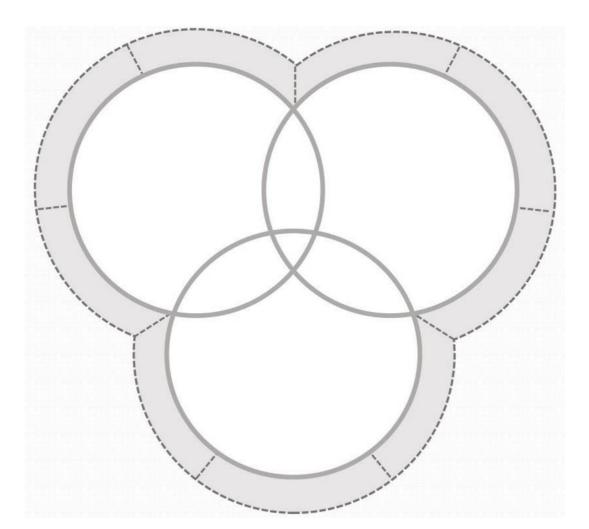
The way forward



SOLUTION



3 Essential Elements of A Profitable Practice



Why you need all 3....

It's time to assess YOUR practice.....

PPP Tool: Traffic Light Accelerator Tool







What does green look like?

Attract – constant stream of enquiries from ideal clients (or referring partners), marketing mostly on auto-pilot or very systemised, minimal time

Convert – high percentage say 'yes' at the fees you want to charge, minimum time spent (before, during, after),

Maximise – repeat instructions, fees profitable, active cross-selling, constant referrals, client satisfaction high, clients staying longer, training and systems in place to maximise efficiency





Where do you have the brakes on?



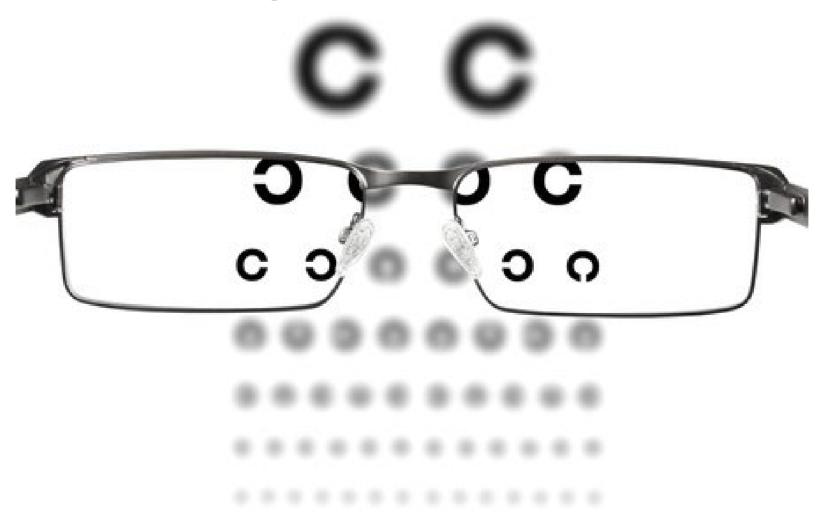


What's the impact of these 'brakes' – how would things be different if you had GREEN in all 3 areas?



GROWTH

What to focus on to accelerate your results...



The 9 Accelerators

Example of ATTRACT Accelerator: Magnetise Your Clients

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Andrew's firm had 30% increase in enquiries by being clearer on 'why' clients needed his help (without having to 'sell' his services)

"In the first 6 months of this year, enquiries have increased by 30% and the percentage of those enquiries becoming clients has increased by 36%." Andrew Park, Owner, APP Law Solicitors





Stephen had 300 downloads within 2 weeks (with no prior marketing experience) and also £50,000 in new instructions

"Michelle has helped us to produce a Client Magnet report that generated over 300 downloads from potential clients and contacts in just a few months. This has meant that we have been able to generate an excellent pipeline of worldwide potential new business targets during the COVID lockdown and has already generated over £50,000 of new business." Stephen Rodd, Director, Keystone Isle of Man

Example of CONVERT Accelerator: Prescribe Value







Rachael's conversion rate increased from 15% to over 90% by following 5 Step Client Conversion System

"Every client meeting that we have had since/ during the course has converted!" Rachael and Bill Ward, Ward Trade Marks





Jay increased his conversion of enquiries from 4/10 to 8/10 by asking the right questions

"With one simple strategy, Michelle helped to transform my client conversion rate on the initial enquiry call from 4/10 to 8/10, practically overnight. She really knows her stuff and I am very grateful to her." Jay Sahota, Managing Partner, Jarmans Solicitors

Example of MAXIMISE Accelerator: Multiply 7 Profit Zones



The 7 Profit Zones

Getting More Enquiries

2

4

5

6

7

Boosting Conversion Ratio

Increasing Frequency of Transactions

Increasing Size of Transactions

Boosting Profit Margins

Getting More Referrals

Improving Client Lifetime

The Profit Zone Formula

- 10% growth in each Profit Zone = 80+% increase in profitability
- Double your profits with only 50% more clients

PPP Tool: Practice Growth Calculator

Profit Zone	Description	Your Business	Increase	Results	Cumul. Increase
1	Annual Number of Enquiries	560	10%	616	
2	Conversion Ratio	25%	10%	35%	
	Number of Clients	140		216	
3	Number of Transactions Per Year	2.0	10%	2.2	
4	Average Transaction Value	£1,500	10%	£1,650	
	Annual Turnover	£420,000		£782,628	186.3%
5	Profit Margin	40%	4%	44%	
	Annual Profits	£168,000		£344,356	205.0%
6	Annual No. of Referrals	36	10%	39.60	
	Conversion Ratio of Referrals	50%	5%	55%	
	Number of Clients From Referrals	18.0		21.8	
	Annual Turnover From Referrals	£54,000		£79,061	146.4%
	Annual Profits From Referrals	£21,600		£34,787	161.1%
	Total Annual Turnover	£474,000		£861,689	181.8%
	Total Annual Profit	£189,600		£379,143	200.0%
7	Average Client Lifetime (Years)	3	10%	3.3	
	Lifetime Value of Client (w/o ref's)	£504,000		£1,136,376	225.5%
	Total Lifetime Value (w / referrals)	£568,800		£1,251,173	220.0%

Or this.....

Profit Zone	Description	Your Business	Increase	Results	Cumul. Increase
1	Annual Number of Enquiries	2000	10%	2200	
2	Conversion Ratio	20%	10%	30%	
	Number of Clients	400		660	
3	Number of Transactions Per Year	2.0	10%	2.2	
4	Average Transaction Value	£2,500	10%	£2,750	
	Annual Turnover	£2,000,000		£3,993,000	199.7%
5	Profit Margin	30%	3%	33%	
	Annual Profits	£600,000		£1,317,690	219.6%
6	Annual No. of Referrals	250	10%	275.00	
	Conversion Ratio of Referrals	50%	5%	55%	
	Number of Clients From Referrals	125.0		151.3	
	Annual Turnover From Referrals	£625,000		£915,063	146.4%
	Annual Profits From Referrals	£187,500		£301,971	161.1%
	Total Annual Turnover	£2,625,000	Î	£4,908,063	187.0%
	Total Annual Profit	£787,500		£1,619,661	205.7%
7	Average Client Lifetime (Years)	3	10%	3.3	
	Lifetime Value of Client (w/o ref's)	£1,800,000		£4,348,377	241.6%
	Total Lifetime Value (w / referrals)	£2,362,500		£5,344,880	226.2%





Sarah's high street practice grew from £18,000 per month to £35,000 per month (all this additional income was profit)

"This month (July 2020) we are on track for £35,000-£40,000 which will be our best month ever despite the impact of Covid-19." Sarah Clowes, Managing Partner, Clowes & Co



Piers' specialist commercial firm is on track to achieve 3 year profit goals in under 2 years

"Before joining, I had an annual pre-tax profit of **£175k**. In the first year of being part of Profitable Practice this had increased to **£265k** which, despite the impact of COVID and furloughed staff, met my first 12 months' target. But the real impact and benefit of the Programme is only now really being felt. When I started I had a 3 year vision of generating **£700k revenue with £360k pre tax profit**. I now fully expect to hit these targets this year – i.e. at least one year early. Piers Clayden, Managing Partner, Clayden Law



Reena's commercial firm: Year 1: 40% more fee income + 228% more profit By Year 2: 140% more fee income + 471% increase

66 REENA POPAT, MANAGING PARTNER, CARTER BOND SOLICITORS

I was hesitant to instruct a business coach as I was adamant I knew my business better than anyone. However, after my first 'Gameplan' session with Michelle, I felt a weight lifted off my shoulders. We mapped out where the business was heading, where I wanted it to go and what I needed to do to get there. I felt anxious about the size of the goals we'd set, but exuberant and ready to achieve the impossible with Michelle's guidance, so I decided to join the Profitable Practice Programme to get help implementing my Gameplan.

I never thought this would be possible but with guidance from Michelle, her patience, her steer and her motivation to keep me aiming higher, I have achieved an increase of 140% in fee income and 471% in profits so far – so nearly 5x profits compared to the start figure. Needless to say, I will be working with Michelle for many years to come!



NEXT STEPS: YOUR PLAN



Which 'Accelerators' do you need to focus on to change red and amber to green?





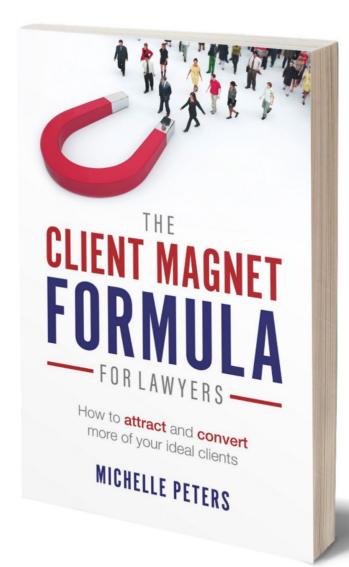
Practice Growth Accelerator Pack

1. Practice Growth Calculator

Practice Growth Calculator

	New Clients								
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2. Client Attraction Secrets



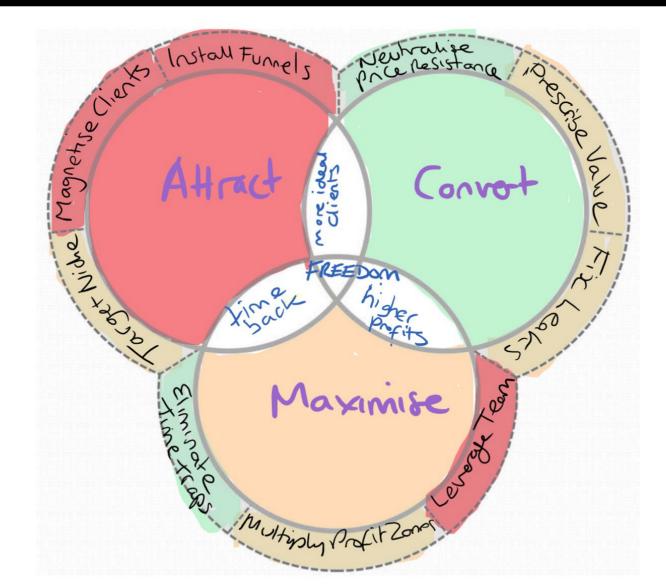
3. Profitable Practice Secrets Online Workshop



Profitable Practice Secrets Workshop (ONLINE)

- Learn new conversion skills to Neutralise Price Resistance and turn more enquiries from your Client Magnet (or any other marketing) into paying clients at HIGHER Fees
- Develop brand new marketing to Magnetise IDEAL Clients and get higherquality enquiries
- Discover how to **Mine the Client Gold** so that you (ethically) maximise the profits from each client whilst reducing your working hours
- Create a Practice Growth Accelerator Plan for your firm or legal practice which clearly identifies what you need to do, and in what order, to increase your clients, fee income and profits, whilst reducing your work hours

What will be in your Accelerator Plan?



ONLINE Workshop Details

When and Where: ONLINE 11 May (1 day) or 22-23 June (2 mornings)

Investment: Standard ticket £247+VAT

For AW Scottish Legal Breakfast Briefing: GUEST PASS (Complimentary)

Details: www.thebusinessinstructor.com/virtual-workshop



To Request Your Accelerator Pack

 For the complete pack (Profitable Practice Secrets Workshop Guest Pass, Calculator and Book) type in ACCELERATOR

• For the resources only (Calculator and Book) type in **RESOURCES**

AACTION CHANGES THINGS

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Questions and Conclusion

Andy Poole, Legal Sector Partner Armstrong Watson



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